PROCUREMENT OF NON - CONSULTING SERVICES

Request for Quotations

Hiring of Non-Consultancy Event Management Firm for Stakeholder Dialogue on Industrial Emissions Baseline and Clean Technology Roadmap under Punjab Clean Air Program (PCAP)

Reference# PK-PCAP CMU-532863-NC-RFQ

Coordination & Monitoring Unit (CMU)
Punjab Clean Air Program (PCAP)

January 23, 2026

Procurement of:

Hiring of Non-Consultancy Event Management Firm for Stakeholder Dialogue on Industrial Emissions Baseline and Clean Technology Roadmap under Punjab Clean Air Program (PCAP)

Ref No:	PK-PCAP CMU-532863-NC-RFQ
Program:	Punjab Clean Air Program (PCAP)
Employer:	CMU - PCAP
Country:	Pakistan
Issued on:	January 23, 2026

Punjab Clean Air Program
REQUEST FOR QUOTATIONS (RFQ)

hiring of Non-Consultancy Event Management Firm for Stakeholder Dialogue on Industrial Emissions Baseline and Clean Technology Roadmap under Punjab Clean Air Program (PCAP)

Posting Date: January 23, 2026

Deadline Date & Time for Submission of Quotations: 1030 HRS January 26, 2026

The Islamic Republic of Pakistan has received financing from the World Bank (Bank) toward the cost of the **Punjab Clean Air Program** and intends to apply part of the proceeds toward payments under the contract for **hiring of Non-Consultancy Event Management Firm for Stakeholder Dialogue on Industrial Emissions Baseline and Clean Technology Roadmap under Punjab Clean Air Program (PCAP)**

Procurement will be conducted through Requests for Quotations (RFQ) method as specified in The World Bank's Procurement Regulations for IPF Borrowers is open to all eligible bidders as defined in the Procurement Regulations.

CMU-PCAP now invites sealed quotations from eligible suppliers for the **Hiring of Non-Consultancy Event Management Firm for Stakeholder Dialogue on Industrial Emissions Baseline and Clean Technology Roadmap under Punjab Clean Air Program (PCAP)** as per details attached, schedule of requirements and delivery schedule specified in RFQ documents.

Quotation are being requested from suppliers registered with FBR for Income Tax and Sales Tax and having Active Tax Payer Status with at-least three (03) years of experience of the supply of similar items. Suppliers must provide copies of at least three (03) valid purchase orders/contract agreements against the supply of similar items in the last three (03) years to establish the required experience.

A complete set of RFQ documents containing BOQ, supplier's qualification, schedule of requirements, specifications, delivery schedule and detailed terms & conditions is being shared by email and can also be gathered personally from the CMU-PCAP, 6-A, Ahmad Block, New Garden Town,Lahore.

Quotations, duly signed stamped, and sealed must be delivered to the address given below on or before **1030 hours** on **January 26, 2026**. Electronic submission shall not be permitted. Late quotations will not be accepted.

Quotations will be publicly opened on the same date at 1100 hours, in the presence of the suppliers' representatives who choose to attend, in the office of CMU, Punjab Clean Air Program (PCAP), 11-A, Upper Mall, Mian Meer Road, Lahore.

Program Director
CMU-Punjab Clean Air Program
Planning & Development Board
11-A, Upper Mall Scheme,
Mian Meer Road, Lahore
Ph. No. 042-99332566-69
Fax. 042-35750283

Annex – I

PUNJAB CLEAN AIR PROGRAM

Hiring of Non-Consultancy Event Management Firm for Stakeholder Dialogue on Industrial Emissions Baseline and Clean Technology Roadmap under Punjab Clean Air Program (PCAP)

TERM & CONDITIONS

1. Suppliers are required to submit quotations for **Complete Contract Package**, evaluation of quotation and contract award will be for complete package wise.
2. Supplier's Qualification Requirements:

Sr. No.	Criteria	Attached (Yes/No)
a	Firm must have at least three (03) years of experience of supply of similar services. Firm must provide copies of at least three (03) valid purchase orders/contract agreements against the supply of similar services in the last three (03) years to establish the required experience.	
b	Firm must be registered with FBR for Income Tax and Sales Tax/PRA. Copy of valid NTN & GST/PRA certificate and Active Tax Payer Status of both Income Tax and Sales Tax.	
c	Firm must have not been blacklisted by PPRA.	

3. The Prices indicated in the Price Schedule shall be lumpsum etc.
4. Firms are requested to give their best and final prices as no negotiations are accepted.
5. Price shall be quoted in Pak Rupees and inclusive of all applicable taxes and duties.
6. Quotations shall be valid for a period of 45 days after the submission date.
7. All government taxes shall be deducted at source.
8. All services must be provided at 6-A, Ahmad Block, New Garden Town Lahore within 03 days of issuance of Work Order.
9. Payment shall be made in the form of cross cheque on completion and verification of all services .
10. Firm engaged in corrupt or fraudulent practices (including collusion/pooling) will be declared ineligible, either indefinitely or for a stated period of time, to be awarded a contract financed by the World Bank.
11. The Program Director CMU, PCAP reserves the right to accept or reject all of the submitted quotations as per World Bank Procurement Regulations.

The Firms must comply the above stated terms & conditions otherwise their quotation shall not be considered

For any further information please contact:

Program Director
CMU-Punjab Clean Air Program
Planning & Development Board
6-A, Ahmad Block, New Garden Town Lahore.

Annex – II

SCOPE OF SERVICES

1. **Objectives**

- Build a **shared understanding** of the need for industrial emissions profile and agree on **data requirements** for a credible, spatially explicit baseline.
- Highlight the **productivity, cost-efficiency, and environmental benefits** of Resource Efficient and Cleaner Production (RECP) for industry
- Capture **industry perspectives on technological, operational, financial, and regulatory barriers** to the adoption of cleaner technologies and alternative fuels, with a focus on practical implementation challenges.
- Initiate discussions on a **phased transition roadmap and potential financing architecture** including dedicated credit facilities, risk-mitigation instruments, and possible carbon-market linkages under SOP-2 of PCAP.

2. ***Tentative Structure of the Programme***

Registration, Seating Arrangements & Tilawat (9:30-9:45):

- ***Participant registration, seating, and Tilawat to formally open the session.***

Inaugural & Welcome Address (9:45-10:00):

- ***Inaugural and welcome address to set the policy context and expectations by underscoring the Government of Punjab's commitment to cleaner air and to fostering a competitive, low emissions industrial sector.***

Overview of Directorate General of Industries & Industrial Outlook of Punjab (10:00-10:15):

- ***Overview of DGI's mandate, core functions, followed by a snapshot of Punjab's industrial outlook, including key subsectors and their contribution to growth, employment, and the provincial economy.***

Key Findings from Recent RECP Initiatives by PSIC (10:15-10:30):

Key findings from its recent RECP project, drawing out best-practice examples and lessons that can inform wider adoption of cleaner production across Punjab's industrial base.

Introductory Presentation on PCAP (10:30-10:45):

- ***Presentation on the salient features of PCAP outlines the program's vision and structure followed by a summary of the three analytical studies on baseline development, clean-technology assessment, and financing architecture. The presentation also establishes ground rules for open and constructive dialogue and outlines the expected***

outcomes of this consultative session.

Discussion on Questionnaire/Proforma (11:00-11:30):

- *Discussion on the shared questionnaires/proformas to document industry-identified barriers, risks, cost concerns, and operational constraints in shifting to cleaner technologies.*

Panel dialogue and open discussion (11:30-1:45)

- *The panel discussion will be organized in three following segments featuring experts from government, industry, financial institutions, and development partners.*

1st Panel Discussion: Led by the World Bank, providing a global overview of the transition towards Resource Efficient and Cleaner Production (RECP).

2nd Panel Discussion: Led by environmental experts, this session will translate RECP concepts into clear, locally relevant options for industry, including current compliance requirements and the associated costs of meeting them.

3rd Panel Discussion: Led by industrialists, will share practical, on-the-ground perspectives on sector-specific challenges, investment decisions, and commercially viable opportunities for adopting RECP in Pakistan.

2nd Panel Discussion: "Technical Pathways and Policy Instruments for Cleaner Production in Pakistan"

Focus points:

- *Sector-specific mitigation options and cleaner production measures that reduce emissions and operating costs for local industries.*
- *Approaches to setting realistic baselines and emission-reduction targets at facility and sector level, linked to RECP interventions.*
- *Explanation of current environmental compliance requirements (air, water, waste etc.) and how RECP can help meet them more cost-effectively.*
- *Illustration of the direct and indirect costs of non-compliance versus the business-as-usual case.*

3rd Panel Discussion: "Industry-Led Transition: Barriers, Risks and Business Cases for RECP Investments".

Focus points:

- *Practical barriers faced by firms in adopting cleaner technologies (financial, technical, operational, regulatory).*
- *Priority incentives and enabling measures, including preferred financial instruments, risk-sharing mechanisms, and supportive regulations or standards.*

- *Feasible technology pathways by time horizon (short, medium, long term), covering fuels, combustion systems, and abatement options that firms consider realistic.*

Vote of Thanks (1:45-2:00):

- *The Secretary will deliver a vote of thanks, recognizing the panelists, industry representatives, development partners, and all participants for their valuable insights and engagement.*

Closing Address (2:00-2:15):

- *The Chief Guest will deliver the closing address, highlighting key insights from the dialogue and outlining the way forward for implementing the industrial emissions baseline and clean technology roadmap.*

Expected Outcomes

- *A shared understanding among key stakeholders on the need for a Punjab-wide industrial emissions profile and the rationale for developing a spatially explicit baseline*
- *Enhanced awareness within industry of the productivity, cost-efficiency, and environmental benefits of Resource Efficient and Cleaner Production (RECP) practices*
- *Documented industry-identified barriers, risks, cost and operational constraints, and perceived incentives for adopting Resource Efficient and Cleaner Production (RECP) technologies and fuel-switch options.*
- *Consensus on practical data-sharing and cooperation arrangements including facility-level information, field access, confidentiality protocols, and institutional roles to enable the forthcoming analytical studies.*

A concise action note feeding into the three PCAP studies on baseline development, technology pathways, and financing architecture

The consultation is intended to ensure that Industrial transition towards RECP is evidence-based, industry-responsive, and financially viable.

3. Target Outcomes

A shared understanding among key stakeholders on the **need and the rationale for developing a spatially explicit baseline.**

Enhanced awareness of **productivity, cost-efficiency, and environmental benefits** of RECP practices.

Documented industry-identified barriers, risks, costs, and operational constraints, and perceived incentives for adopting RECP practices.

A **concise action note** informing the PCAP studies on emission baseline, technology pathways, and

financing architecture for the RECP.

4. Panel Structure and Profiles for the Stakeholder Dialogue on Industrial Emissions Baseline and Clean Technology Roadmap

The Stakeholder Dialogue on Industrial Emissions Baseline and Clean Technology Roadmap is structured around three thematic panel discussions that move from global experience to technical options, and finally to industry-led implementation perspectives. The panels combine international development partners, leading academics, government officials, and industrial and financial-sector leaders to ensure that the discussion remains evidence-based, industry- responsive, and geared towards actionable transition pathways under PCAP.

First Panel: Global Green Transition and RECP

The first panel, led by the World Bank, will set out global trends in industrial decarbonization and Resource Efficient and Cleaner Production (RECP), along with emerging climate and trade measures that shape export prospects. The session will be moderated by Shafick Hoossein, Senior Environmental Specialist at the World Bank, and will open with a structured presentation by Karin Shepardson, after which the discussion will invite panelists to reflect on how these global lessons can inform Pakistan's and Punjab's industrial transition.

The discussion will broadly cover the following areas and points:

1. **Global decarbonization and RECP trends**
   - How major industrial economies are reducing emissions while improving productivity.
   - Key RECP practices are being adopted across energy-intensive sectors.
2. **Policy instruments and financing models**
   - Use of carbon pricing, green credit lines, blended finance, and results-based incentives to support cleaner technologies.
   - Examples of how public–private financing structures are de-risking RECP investments.
3. **Climate and trade measures affecting exporters**
   - Emerging border carbon adjustments, product-level standards, and sustainability due-diligence requirements in key export markets.
   - Implications for Pakistan's export-oriented sectors, particularly textiles and leather.
4. **Energy efficiency and power-sector linkages**
   - Opportunities for optimizing industrial energy use through efficiency, demand-side management, and cleaner power sourcing.
   - How energy-cost savings and reliability improvements strengthen export competitiveness.
5. **International cooperation and technology transfer**
   - Lessons from alliances, partnerships, and knowledge-sharing platforms that have supported industrial transition elsewhere.
   - Practical insights on de-risking technology adoption and building local technical capacity.

Panelists will be invited to comment on which of these instruments and experiences are most relevant for Pakistan, what adaptations are needed for Punjab's policy and institutional context, and how RECP can be embedded into a phased, evidence-based industrial transition roadmap.

Brief Profiles of the Panelists for the First Panel

Shafick Hoossein is a Senior Environmental Specialist at the World Bank Group's Environment, Natural Resources and Blue Economy Global Practice, with extensive experience in environmental and social impact assessment, environmental management, and policy work across Africa and globally. He previously held senior technical and managerial roles in environmental consulting and provincial government in South Africa, and holds BSc, BSc (Honours), and MSc degrees in Environmental Science from Rhodes University.

Karin Shepardson is the World Bank's Lead Environmental Specialist for South Asia, focusing on air quality management in India and waste management in the Maldives. She has managed global environment programs and led sustainable development operations across multiple regions since the mid-1990s, and holds degrees in environmental policy, civil engineering, and economics from Tufts and Macalester College.

Dr. Derk Bakker is an Associate Professor and Chairperson of Environmental Sciences at Forman Christian College (A Chartered University), Lahore, with about 30 years of research experience in the Netherlands and Australia. His work focuses on air pollution and air-quality monitoring, the role of vegetation, microbial fuel cells, biomethane from organic waste, and carbon sequestration, and he holds a PhD in Geotechnical Engineering from the University of Queensland and a BSc in Soil and Water Management from the Netherlands.

Dr. Fiaz Ahmed Chaudhary is an electrical engineer with over 40 years of experience in electric utilities, consulting, and academia, specializing in energy policy, power system planning and operation, utility restructuring, electricity markets, and smart grid solutions. He is Professor of Practice and founding Director of the LUMS Energy Institute, a former Managing Director of NTDC, and has led multi-billion-dollar transmission planning and investment projects and numerous capacity-building initiatives for Pakistan's power sector.

Dr. Imran Hamid Sheikh is Director General of the Environment Protection Agency (EPA) Punjab in the Environment Protection and Climate Change Department, and a senior officer of the Pakistan Administrative Service. A Fulbright–Humphrey Fellow and former World Bank secondee, he has held key leadership positions including Deputy Commissioner in multiple districts and Special/Additional Secretary in several provincial departments, and now leads EPA's regulatory, enforcement, and policy initiatives on air quality, plastic pollution, and climate action in Punjab.

Second Panel: Technical Pathways and Policy Instruments

The second panel will translate RECP concepts into concrete technical pathways and policy instruments suitable for local industry, with Dr. Khalid Waleed serving as panelist and moderator will open the segment with a short framing note before the discussion starts. The conversation will focus on sector-specific mitigation options, realistic baseline- and target-setting approaches, and the cost and compliance implications of adopting cleaner production, drawing on the panelists' combined expertise in engineering, environmental science, energy policy, and regulatory practice.

The discussion will broadly cover the following areas and points:

1. **Sector-specific technical mitigation options**
   - Practical RECP and energy efficiency measures in manufacturing and process industries, including lean production, optimized HVAC systems, and process integration.
   - Technology pathways for retrofitting existing plants versus designing new, low carbon facilities, with a focus on system wide improvements in industrial processes and energy use.
2. **Baselines, targets, and MRV**
   - Approaches to setting realistic facility and sector level baselines for energy use and emissions and linking them to phased reduction targets.
   - The role of robust data, satellite remote sensing, and air quality monitoring in developing credible emission inventories and tracking progress over time.
3. **Regulation, compliance, and enforcement**
   - Current and emerging environmental compliance requirements for air emissions and related industrial impacts, and how RECP can help firms meet this more cost effectively.
   - Enforcement and field experience from EPA Punjab, including challenges and good practices in inspections, smog response, and industrial estate management.
4. **Industrial energy-efficiency policy and instruments**
   - Regulatory and programmatic tools for industrial energy efficiency, including minimum performance standards, audits, and sectoral guidelines.
   - Opportunities for aligning these instruments with firm level RECP investments to reduce energy intensity, lower costs, and improve competitiveness.
5. **Economic incentives, carbon markets, and fiscal signals**
   - How energy pricing, subsidies, and prospective carbon market mechanisms (including Article 6 and voluntary markets) can be designed to encourage efficient, low carbon investment.
   - Insights on energy transition economics, carbon markets, and the political economy of reform, including how to design instruments that are both environmentally effective and fiscally responsible for Pakistan.

Panelists will be invited to identify priority technical measures for key sectors in Punjab, propose practical baseline and MRV approaches, and recommend a coherent mix of regulatory tools, economic incentives, and capacity-building that can support firms in adopting cleaner production while maintaining competitiveness.

Brief Profiles of the Panelists for the Second Panel

Dr. Tauseef Aized, Vice Chancellor of MNS-UET Multan, holds a BSc and MSc in Mechanical Engineering from UET Lahore and a PhD from the Tokyo Institute of Technology, and has held competitive research fellowships in Australia and the UK, including at Monash University, the University of Cambridge and University College London. His work focuses on lean manufacturing and the Toyota Production System, industrial robotics, HVAC systems, and energy technology, as well as production and operations management, and he is a widely published Professor of Mechanical Engineering at UET Lahore and founding Chair of the department at the university's KSK campus.

Prof. Dr. Muhammad Faheem Khokhar is a tenured Professor at the Institute of Environmental Sciences and Engineering (IESE), NUST, with a PhD from Germany and three postdoctoral fellowships in Germany and France. He is an expert in satellite remote sensing, air quality monitoring, and climate-change assessment, has led C-CARGO and an environmental spin-off at NUST, contributed to major European projects such as NOVAAC, GEMS, and MACC, received NUST's Best Researcher and Best Innovator awards, and published widely in leading international journals.

Dr. Khalid Waleed is a leading policy expert in energy economics, climate finance, and the political economy of sustainable development, with a PhD in Energy Economics and over a decade of experience in teaching, applied research, and high-level advisory work. He serves as Senior Research Fellow (Climate and Energy) at SDPI, leads flagship work on energy transition and carbon markets, has negotiated for Pakistan at recent COPs on Article 6 and just transitions, and sits on international advisory bodies on high-integrity carbon markets and green industrial transformation.

Mr. Feroz Mahmood Baig serves as Director (Industry) at the National Energy Efficiency and Conservation Authority (NEECA), Ministry of Energy (Power Division), where he leads initiatives to promote energy efficiency and conservation across Pakistan's industrial sector. His work focuses on developing and implementing industrial energy-efficiency regulations, standards, and awareness programs, and engaging industry stakeholders to reduce energy intensity, lower costs, and support a more competitive and sustainable manufacturing base.

Dr. Zafar Iqbal is Additional Director General (Operations) at the Environment Protection Agency (EPA) Punjab in the Environment Protection and Climate Change Department, where he oversees enforcement, field operations, and compliance related to air quality and industrial emissions. He frequently represents EPA Punjab in public forums, media discussions, and stakeholder meetings on smog, industrial pollution control, and environmental awareness, and leads outreach and inspection missions across industrial estates and urban centers in the province

Third Panel: Industry-Led Transition and Business Cases

The third panel will focus on industry-led transition, with the moderator opening with a brief note and then inviting an interactive discussion on financial, technical, and operational barriers, risk perceptions, and feasible technology pathways for RECP investments. The segment aims to capture concrete business cases and enabling measures needed from government, regulators, and financiers to support a phased industrial transition.

The discussion will broadly cover the following areas and points:

1. **Practical business cases for RECP investments**
   - Real examples of how cleaner production, wastewater treatment, energy audits, and circularity measures have been implemented in Pakistani industry.
   - Payback periods, cost savings, productivity gains, and market advantages observed from these investments.
2. **Financing models and risk-sharing mechanisms**
   - Design and uptake of green and sustainability-linked financial products for industrial energy-efficiency and clean-technology projects.
   - How banks assess risk, structure terms, and work with public programs or development partners to de-risk RECP investments.
3. **Technology upgradation and industrial competitiveness**
   - Pathways for upgrading machinery, processes, and skills to meet emerging quality, environmental, and social standards in domestic and export markets.
   - The role of business leadership, chambers, and industrial platforms in driving modernization and adoption of cleaner technologies.
4. **Supply-chain sustainability and buyer requirements**
   - How international brands' expectations on carbon, water, chemicals, traceability, and human rights are reshaping sourcing from Pakistan.
   - Factory-level strategies for energy, water, and carbon reduction; regenerative agriculture; farm-level traceability; and circularity in textiles and garments.
5. **Operational realities in export-oriented manufacturing**
   - Day-to-day challenges of implementing cleaner production and emissions-reduction measures in large, export-oriented plants (e.g., cost pressures, data systems, workforce practices).
   - Integrating social and environmental standards into production planning while remaining price-competitive in global value chains.
6. **Enabling measures from government and partners**
   - Priority incentives (tax, credit, guarantees), regulatory clarity, and technical-assistance needs identified by industry to scale RECP.
   - How public–private collaboration can align industrial policy, financial instruments, and buyer-driven standards to support a phased, industry-led transition.

Panelists will highlight a balanced combination of regulation, economic incentives, and targeted capacity-building that enables firms to adopt cleaner production practices without undermining their competitiveness in domestic and export markets.

Brief Profiles of the Panelists for the Third Panel

Mr. Zafar Masud, President and CEO of the Bank of Punjab, heads one of Punjab's largest commercial banks and has extensive experience in banking, capital markets, and public-sector finance. Under his leadership, the Bank of Punjab has expanded its engagement with green and sustainability-linked financing instruments that are directly relevant to industrial energy efficiency and cleaner-technology investments.

Mr. Almas Haider is Chairman of SPEL Ltd., and an engineer-entrepreneur recognized for his leadership in manufacturing, entrepreneurship, and policy advocacy in Pakistan. A UET Lahore graduate and Harvard Business School OPM alumnus, he has founded and led multiple industrial ventures, served as President of the Lahore Chamber of Commerce & Industry, and championed technology upgradation, skills development, and competitiveness in domestic and export markets.

Mr. Azher-Uddin Khan is the Managing Director and Chief Executive Officer of NEC Consultants Pvt. Ltd. and leads the Cleaner Production Institute, bringing over four decades of experience in environmental management, urban planning, and cleaner production. Trained in human settlement development and city-regional planning, he has contributed to major national policies and international development projects and has led a wide range of national and donor-supported initiatives on environmental assessment, wastewater treatment, energy audits, and sustainability and circularity solutions across multiple industrial sectors in Pakistan.

Mr. Saqib Shehzad has over 20 years of experience in the textile industry, specializing in compliance, sustainability, and social responsibility. As Head of Sustainability at Diamond Fabrics Limited, he leads work on energy, water and carbon reduction, regenerative agriculture, traceability, circularity, and social impact, and represents manufacturers in international sustainability forums. He also founded the Transformare Foundation and serves as Cluster Head of the GIZ Community of Practice, driving projects on decarbonization, legislation readiness, sustainable supply chains, and diversity and inclusion, with a strong focus on regenerative cotton, farmer-level data transparency, and social inclusion.

Mr. Khaliq Nawaz, Manager Sustainability at Crescent Bahuman Ltd., manages sustainability initiatives for one of Pakistan's leading denim exporters. He offers practical insight into the operational and commercial aspects of implementing cleaner production, emissions-reduction measures, and social and environmental standards within a competitive, export-oriented industry.

Annex –III

FORM OF QUOTATION

(Date) _____

To:

Program Director
CMU-Punjab Clean Air Program
Planning & Development Board
6-A, Ahmad Block, Garden Town
Lahore

We offer to execute the services for the contract of **hiring of Non-Consultancy Event Management Firm for Stakeholder Dialogue on Industrial Emissions Baseline and Clean Technology Roadmap under Punjab Clean Air Program (PCAP)** in accordance with the Conditions of Contract accompanying this Quotation for the Contract Price of _____ (amount in words and numbers) (_____). We propose to complete the services described in the Contract within the following delivery time from the date of signing of the contract.

Sr. No.	Description of Services	Qty	Unit Rate (inclusive taxes)	Total (Inclusive taxes)
1	Hall Charges-PC Hotel, Avari Hotel, Flatties Hotel or equivalent (Covering participant of 150 Nos.)	01		
2	Stage with Fabrication	01		
3	Sound system line array	01		
4	SMD 70 feet	01		
5	Table and chair arrangements	150		
6	Entrance Arch	01		
7	Fabricated Panels in hall	01		
8	Master of Ceremony	01		
9	OB Live / Event Photo & Video	01		

10	Lunch	150		
11	Running Tea/Hi tea	150		
12	Designing and printing of Invitation Card (Size: 6"x8.5", 300 gm art card (matte lamination with UV)	150		
13	Designing and Printing of 4k Colored Printing of Brochure (2 fold, 300 gm art card (front and back, matte lamination with UV)	150		
14	Designing and printing of Envelope Size: 6.5"x9.3", 128 gm art paper (matte lamination with UV)	150		
15	Designing and Printing of Program Schedules Size: 6"x8.5", 128 gm art paper (matte paper with lamination)	150		
16	Designing and Invitation Letter with printing Size: A4, 128 gm art paper (matte paper)	150		
17	Designing and printing of Questionnaire Size: A4, 3 pages, 128 gm art paper (matte paper) digital print	150		
	G. Total (Inclusive of all applicable taxes)			

Note: The firm will make all arrangements on 28th January, 2026.

This quotation and your written acceptance will constitute a binding contract between us. We understand that you are not bound to accept the lowest or any quotation you receive.

We hereby confirm that this Quotation complies with the Validity of the Quotation required by the RFQ documents.

Authorized Signature: _____
Name and Title of Signatory: _____
Name of Supplier: _____
Address: _____
Phone Number: _____
Fax Number, if any: _____

Annex – IV

CONTRACT FORMS

Framework Contract Agreement

THIS AGREEMENT made the *[insert: **number**]* day of *[insert: **month**]*, *[insert: **year**]*.

BETWEEN

(1) CMU-PCAP, Planning & Development Board Government *of the Punjab,* and having its principal place of business at 6-A, Ahmad Block, New Garden Town, Lahore, (hereinafter called "the Purchaser"), of the one part, and

(2) *[insert name of Supplier]*, a corporation incorporated under the laws of *[insert: country of Supplier]* and having its principal place of business at *[insert: address of Supplier]* (hereinafter called "the Supplier"), of the other part :

WHEREAS the Purchaser invited quotations for certain services of **hiring of Non-Consultancy Event Management Firm for Stakeholder Dialogue on Industrial Emissions Baseline and Clean Technology Roadmap under Punjab Clean Air Program (PCAP)** and ancillary services, *[insert brief description of Services]* and has accepted a quotation by the firm for the supply of those Services
The Purchaser and the firm agree as follows:

1. In this Agreement words and expressions shall have the same meanings as are respectively assigned to them in the Contract documents referred to.

2. The following documents shall be deemed to form and be read and construed as part of this Agreement. This Agreement shall prevail over all other Contract documents.

   (a) the Letter of Award of Contract

   (b) the Supplier's quotation

   (c) Conditions of Contract

   (d) the Purchaser's Requirements (scope of services)

   (e) the completed Schedules (including Price Schedules)

   (f) any other document listed as forming part of the Contract

3. In consideration of the payments to be made by the Purchaser to the Supplier as specified in this Agreement, the Supplier hereby covenants with the Purchaser to provide the Services if applicable and to remedy defects therein in conformity in all respects with the provisions of the Contract.

4. The Purchaser hereby covenants to pay the Supplier in consideration of the provision of the Services if applicable and the remedying of defects therein, the Contract Price or such other sum as may become payable under the provisions of the Contract at the times and in the manner prescribed by the Contract.

IN WITNESS whereof the parties hereto have caused this Agreement to be executed in accordance with the laws of *[the Purchaser's country, unless agreed otherwise]* on the day, month and year indicated above.

[To facilitate this emergency procurement, if acceptable to the Purchaser and the Supplier, electronic signature of the Contract Agreement such as using DocuSign is recommended.]

For and on behalf of the Purchaser:

Signed: *[insert signature]*

in the capacity of **Program Director, CMU-Punjab Clean Air Program (PCAP)**

in the presence of ----------

For and on behalf of the Supplier:

Signed: *[insert signature of authorized representative(s) of the Supplier]*

in the capacity of *[insert title or other appropriate designation]*

in the presence of *[insert identification of official witness]*

Conditions of Contract

1. **Definitions**	1.1	The following words and expressions shall have the meanings hereby assigned to them: (a) "Bank" means the World Bank and refers to the International Bank for Reconstruction and Development (IBRD) or the International Development Association (IDA). (b) "CC" means the Conditions of Contract. (c) "Contract" means the Contract Agreement entered into between the Purchaser and the Supplier, together with the Contract Documents referred to therein, including all attachments, appendices, and all documents incorporated by reference therein. (d) "Contract Documents" means the documents listed in the Contract Agreement, including any amendments thereto. (e) "Contract Price" means the price payable to the Supplier as specified in CC 8.1, subject to such additions and adjustments thereto or deductions therefrom, as may be made pursuant to the Contract. (f) "Day" means calendar day. (g) "Completion" means the fulfillment of the Related Services, as applicable, by the Supplier in accordance with the terms and conditions set forth in the Contract. (h) "CC" means the Conditions of Contract. (i) "Services" means all of the commodities, raw material, machinery and equipment, and/or other materials that the Supplier is required to supply to the Purchaser under the Contract. (j) "Party" means the Purchaser or the Contractor, as the context requires, and "Parties" means both of them. (k) "Purchaser" means the entity purchasing the Services as applicable, as specified in CC 2. (l) "Purchaser's Country" is the country specified in the CC 2. (m) "Related Services" means the services incidental to the supply of the services, such as insurance, training and initial maintenance and other such obligations of the Supplier under the Contract, as applicable. (n) "Subcontractor" means any person, private or government entity, or a combination of the above, to whom any part of the services to be supplied

		or execution of any part of the Related Services is subcontracted by the Supplier. (o) "Supplier" means the person, private or government entity, or a combination of the above, whose Quotation to perform the Contract has been accepted by the Purchaser and is named as such in the Contract Agreement. (p) "The Project Site," where applicable, means the place named in the CC.
2. **Purchaser, Purchaser's Country, Project Site/Final Destination**	2.1 2.2 2.3	The Purchaser is: **CMU-Punjab Clean Air Program** The Purchaser's Country is: Pakistan The Project Site Final Destination is:6-A, Ahmad Block, New Garden Town Lahore.
3. **Incoterms**	3.1	The edition of Incoterms that shall apply is: N/A
4. **Notices and Addresses for notices**	4.1	Any notice given by one Party to the other pursuant to the Contract shall be in writing to the address hereafter using the quickest available method such as electronic mail with proof of receipt. **Address for notices to the Purchaser:** **Program Director** **CMU-Punjab Clean Air Program** **Planning & Development Board** **6-A, Ahmad Block Garden Town Lahore** **Address for notices to the Supplier:** *[insert the name of officer authorized to receive notices]* *[title/position]* *[department/work unit]* *[add-ress]* ***[Electronic mail address]***
5. **Governing Law**	5.1	The Contract shall be governed by and interpreted in accordance with the laws of "the Purchaser's Country",
6. **Settlement of Disputes**	6.1	In the case of a dispute between the Purchaser and a Supplier who is a national of the Purchaser's Country, the dispute shall be referred to adjudication or arbitration in accordance with the laws of the Purchaser's Country.
7. **Shipping and other documents to be provided**	7.1	The Delivery of the Services and Completion of the Related Services as applicable shall be in accordance with the Delivery and Completion Schedule specified in the Schedule of Requirements.
8. **Contract Price**	8.1 8.2	The Contract Price is specified in Price Schedule. The unit prices charged by the Supplier for the Services performed under the Contract shall not vary from the prices quoted by the Supplier and accepted by the Purchaser.

9. **Terms of payment**	9.1	Payment will be made as per Contract agreement within maximum of **30 days** / as per agreed terms and conditions from the date of receipt and verification of deliverables/ invoice.
	9.2	To receive payments, the supplier should be duly registered with tax authorities
10. **Taxes and Duties**	10.1	If, after the quotation submission/signing of this Contract, there is any change in the applicable law in the Client's country with respect to taxes and duties which increases or decreases in the services supplied by the supplier, then the contract price payable to the Supplier under this Contract shall be increased or decreased accordingly by agreement between the Parties hereto, and corresponding adjustments shall be made to the Contract price amount specified in Clause 9.
	10.2	If any tax exemptions, reductions, allowances or privileges may be available to the Supplier in the Purchaser's Country, the Purchaser shall use its best efforts to enable the Supplier to benefit from any such tax savings to the maximum allowable extent.
11. **Performance Security (Not applicable)**	11.1	The Service Provider shall, within *15* of days of the notification of contract award, provide a performance security for the performance of the Contract.
	11.2	The amount of performance security, as a percentage of the Contract Price, shall be 05% (Five percent) in the shape of pay order, demand draft, call deposit or non-recourse, irrevocable and unconditional bank guarantee from scheduled bank of Pakistan on the prescribed format attached with the document in the name of "Program Director, CMU-PCAP".
	11.3	The proceeds of the Performance Security shall be payable to the Employer as compensation for any loss resulting from the Service Provider's failure to complete its obligations under the Contract.
	11.4	The Performance Security shall be discharged by the Employer and returned to the Service Provider not later than thirty (30) days following the date of Completion of the Service Provider's performance obligations under the Contract, including any warranty obligations, unless specified otherwise.
12. **Scope of services**	12.1	The services if applicable supplied under this Contract shall conform to the scope of services and standards mentioned in the TORs and, when no applicable standard is mentioned, the standard shall be equivalent or superior to the official standards whose application.
13. **Delivery Date and Completion Date**	13.1	The Delivery Date of the services shall be: as per the Delivery Period mentioned in RFQ document.
14. **Fraud and Corruption**	14.1	The Bank requires compliance with the Bank's Anti-Corruption Guidelines and its prevailing sanctions policies and procedures as set forth in the WBG's Sanctions Framework, as set forth in Attachment A to the Conditions of Contract.
	14.2	The Purchaser requires the Supplier to disclose any commissions or fees that may have been paid or are to be paid to agents or any other party with respect to the request for quotations or execution of the Contract. The information disclosed must include at least the name and address of the agent or other party, the amount and currency, and the purpose of the commission, gratuity or fee.
15. **Inspections and Audit by the Bank**	15.1	Pursuant to paragraph 2.2 e. of the attachment to the Conditions of Contract, the Supplier shall permit and shall cause its agents (where declared or not), subcontractors, subconsultants, service providers, suppliers, and personnel, to

		permit, the Bank and/or persons appointed by the Bank to inspect the site and/or the accounts, records and other documents relating to the request for quotations process and/or execution of Contract. The Supplier's and its subcontractors attention is drawn to CC 22.1 (Fraud and Corruption) which provides, inter alia, that acts intended to materially impede the exercise of the Bank's inspection and audit rights constitute a prohibited practice subject to contract termination (as well as to a determination of ineligibility pursuant to the Bank's prevailing sanctions procedures).
16. **Limitation of Liability**	16.1	Except in cases of criminal negligence or willful misconduct, (a) the Supplier shall not be liable to the Purchaser, whether in contract, tort, or otherwise, for any indirect or consequential loss or damage, loss of use, loss of production, or loss of profits or interest costs, provided that this exclusion shall not apply to any obligation of the Supplier to pay liquidated damages to the Purchaser and (b) the aggregate liability of the Supplier to the Purchaser, whether under the Contract, in tort or otherwise, shall not exceed the total Contract Price, provided that this limitation shall not apply to the cost of repairing or replacing defective equipment, or to any obligation of the supplier to indemnify the Purchaser with respect to patent infringement.
17. **Force Majeure**	17.1	The Supplier shall not be liable for forfeiture of its Performance Security (if required), liquidated damages, or termination for default if and to the extent that its delay in performance or other failure to perform its obligations under the Contract is the result of an event of Force Majeure.
	17.2	For purposes of this Clause, "Force Majeure" means an event or situation beyond the control of the Supplier that is not foreseeable, is unavoidable, and its origin is not due to negligence or lack of care on the part of the Supplier. Such events may include, but not be limited to, acts of the Purchaser in its sovereign capacity, wars or revolutions, fires, floods, and freight embargoes.
	17.3	If a Force Majeure situation arises, the Supplier shall promptly notify the Purchaser in writing of such condition and the cause thereof. Unless otherwise directed by the Purchaser in writing, the Supplier shall continue to perform its obligations under the Contract as far as is reasonably practical and shall seek all reasonable alternative means for performance not prevented by the Force Majeure event.
	17.4	If the performance of the Contract is substantially prevented, hindered or delayed for a single period of more than sixty (60) days or an aggregate period of more than one hundred and twenty (120) days on account of one or more events of Force Majeure during the currency of the Contract, the Parties will attempt to develop a mutually satisfactory solution, failing which either Party may terminate the Contract by giving a notice to the other Party.
18. **Termination**	18.1	Termination for Default

The Purchaser, without prejudice to any other remedy for breach of Contract, by written notice of default sent to the Supplier, may terminate the Contract in whole or in part:

(i) if the Supplier fails to deliver any or all of the services within the period specified in the Contract, or within any extension thereof granted by the Purchaser;

(ii) if the Supplier fails to perform any other obligation under the Contract; or

(iii) if the Supplier, in the judgment of the Purchaser has engaged in Fraud and Corruption, in competing for or in executing the Contract.

In the event the Purchaser terminates the Contract in whole or in part, the Purchaser may procure, upon such terms and in such manner as it deems appropriate, Services if applicable similar to those undelivered or not performed, and the Supplier shall be liable to the Purchaser for any additional costs for such similar Services if applicable. However, the Supplier shall continue performance of the Contract to the extent not terminated.

18.2 Termination for Convenience

(a) The Purchaser, by notice sent to the Supplier, may terminate the Contract, in whole or in part, at any time for its convenience. The notice of termination shall specify that termination is for the Purchaser's convenience, the extent to which performance of the Supplier under the Contract is terminated, and the date upon which such termination becomes effective.

(b) The services that are complete and ready for shipment within twenty-eight (28) days after the Supplier's receipt of notice of termination shall be accepted by the Purchaser at the Contract terms and prices. For the remaining services, the Purchaser may elect:

(i) to have any portion completed and delivered at the Contract terms and prices; and/or

(ii) to cancel the remainder and pay to the Supplier an agreed amount for partially completed Services if applicable and for materials and parts previously procured by the Supplier.

Attachment A to the Conditions of Contract

Fraud and Corruption

(Text in this Appendix shall not be modified)

1. Purpose

1.1 The Bank's Anti-Corruption Guidelines and this annex apply with respect to procurement under Bank Investment Project Financing operations.

2. Requirements

2.1 The Bank requires that Borrowers (including beneficiaries of Bank financing); suppliers (applicants/proposers), consultants, contractors and suppliers; any sub-contractors, sub-consultants, service providers or suppliers; any agents (whether declared or not); and any of their personnel, observe the highest standard of ethics during the procurement process, selection and contract execution of Bank-financed contracts, and refrain from Fraud and Corruption.

2.2 To this end, the Bank:

a. Defines, for the purposes of this provision, the terms set forth below as follows:

i. "corrupt practice" is the offering, giving, receiving, or soliciting, directly or indirectly, of anything of value to influence improperly the actions of another party;

ii. "fraudulent practice" is any act or omission, including misrepresentation, that knowingly or recklessly misleads, or attempts to mislead, a party to obtain financial or other benefit or to avoid an obligation;

iii. "collusive practice" is an arrangement between two or more parties designed to achieve an improper purpose, including to influence improperly the actions of another party;

iv. "coercive practice" is impairing or harming, or threatening to impair or harm, directly or indirectly, any party or the property of the party to influence improperly the actions of a party;

v. "obstructive practice" is:

(a) deliberately destroying, falsifying, altering, or concealing of evidence material to the investigation or making false statements to investigators in order to materially impede a Bank investigation into allegations of a corrupt, fraudulent, coercive, or collusive practice; and/or threatening, harassing, or intimidating any party to prevent it from disclosing its knowledge of matters relevant to the investigation or from pursuing the investigation; or

(b) acts intended to materially impede the exercise of the Bank's inspection and audit rights provided for under paragraph 2.2 e. below.

b. Rejects a proposal for award if the Bank determines that the firm or individual recommended for award, any of its personnel, or its agents, or its sub-consultants, sub-contractors, service providers, suppliers and/ or their employees, has, directly or indirectly, engaged in corrupt, fraudulent, collusive, coercive, or obstructive practices in competing for the contract in question;

c. In addition to the legal remedies set out in the relevant Legal Agreement, may take other appropriate actions, including declaring mis-procurement, if the Bank determines at any time that representatives of the Borrower or of a recipient of any part of the proceeds of the loan engaged in corrupt, fraudulent, collusive, coercive, or obstructive practices during the procurement process, selection and/or execution of the contract in question, without the

Borrower having taken timely and appropriate action satisfactory to the Bank to address such practices when they occur, including by failing to inform the Bank in a timely manner at the time they knew of the practices;

d. Pursuant to the Bank's Anti- Corruption Guidelines and in accordance with the Bank's prevailing sanctions policies and procedures, may sanction a firm or individual, either indefinitely or for a stated period of time, including by publicly declaring such firm or individual ineligible (i) to be awarded or otherwise benefit from a Bank-financed contract, financially or in any other manner;[1] (ii) to be a nominated[2] sub-contractor, consultant, manufacturer or supplier, or service provider of an otherwise eligible firm being awarded a Bank-financed contract; and (iii) to receive the proceeds of any loan made by the Bank or otherwise to participate further in the preparation or implementation of any Bank-financed project;

e. Requires that a clause be included in bidding/request for proposals documents and in contracts financed by a Bank loan, requiring (i) Suppliers (applicants/proposers), consultants, contractors, and suppliers, and their sub-contractors, sub-consultants, service providers, suppliers, agents personnel, permit the Bank to inspect[3] all accounts, records and other documents relating to the procurement process, selection and/or contract execution, and to have them audited by auditors appointed by the Bank.

---

1 For the avoidance of doubt, a sanctioned party's ineligibility to be awarded a contract shall include, without limitation, (i) applying for pre-qualification, expressing interest in a consultancy, and bidding, either directly or as a nominated sub-contractor, nominated consultant, nominated manufacturer or supplier, or nominated service provider, in respect of such contract, and (ii) entering into an addendum or amendment introducing a material modification to any existing contract.

2 A nominated sub-contractor, nominated consultant, nominated manufacturer or supplier, or nominated service provider (different names are used depending on the particular bidding document) is one which has been: (i) included by the Supplier in its pre-qualification application or bid because it brings specific and critical experience and know-how that allow the Supplier to meet the qualification requirements for the particular bid; or (ii) appointed by the Borrower.

3 Inspections in this context usually are investigative (i.e., forensic) in nature. They involve fact-finding activities undertaken by the Bank or persons appointed by the Bank to address specific matters related to investigations/audits, such as evaluating the veracity of an allegation of possible Fraud and Corruption, through the appropriate mechanisms. Such activity includes but is not limited to: accessing and examining a firm's or individual's financial records and information, and making copies thereof as relevant; accessing and examining any other documents, data and information (whether in hard copy or electronic format) deemed relevant for the investigation/audit, and making copies thereof as relevant; interviewing staff and other relevant individuals; performing physical inspections and site visits; and obtaining third party verification of information.